

The 5 Benefits of Developer Marketing

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Chapter 1

The Now-Famous "Ask Your Developer" Campaign

When Twilio launched their now-famous "Ask Your Developer" campaign in 2015, it was a landmark event that the technology industry will always remember as they saw Twilio's ads and high-visibility billboards displayed in urban centers like San Francisco and Boston.

What started as a marketing campaign intended to improve Twilio's product awareness with hard-to-reach decision makers, in retrospect, ended up being so much more.

The 3-word campaign was initially designed to help Twilio cut through the noise and to reach busy executives who didn't know about Twilio but were nonetheless making buying decisions that affected Twilio's market adoption. The idea behind the 3-word campaign was to *not* explain what Twilio does on a marketing campaign, but rather to prompt decision makers to ask their developers to do the explaining on behalf of Twilio. Developers were very familiar with Twilio through its tools and API – now Twilio was placing developers at the center of their marketing campaign.

What made the campaign special was that for the first time, a company was putting the developer first in their marketing. Twilio was purposefully championing the developer as a key influencer in a decision-making process usually driven by the commercial functions of a business. To be fair, Twilio wasn't the only company cultivating a developer community — events such as Google I/O, Facebook F8, Microsoft Build, and the long-tail of developer-centric Meetup events were staples at any tech hub's technology scene — but Twilio's "Ask Your Developer" campaign placed them at the forefront of what companies were doing on behalf of developers. The campaign was simple yet revolutionary, and little did they know, would help pave the way for the creation of the Developer Marketing category.

For the first time, a company was putting the developer first in their marketing.



Developer marketing departments to watch:



Fast forward several years and you have companies like <u>Slack</u>, <u>Plaid</u>, <u>Docker</u>, <u>MongoDB</u>, <u>Kong</u>, <u>Redis</u>, and <u>Stripe</u> who have reached billion-dollar valuations making great products supported by an effective developer marketing and developer advocacy strategy. Then there are stalwarts such as Oracle, SAP, IBM, Adobe, Amazon, InterSystems, Nutanix, General Motors, and Ford who have large and long-standing developer ecosystems. And finally, you have the beginnings of a new category taking shape with <u>SlashData</u>, the leading analyst firm in the developer economy; events like <u>Developer Week</u>, <u>apidays</u>, <u>SlashData's Future Developer</u>, and Evans Data's developer conferences; service providers such as <u>Iron Horse</u>, <u>Catchy Agency</u>, and <u>BeMyApp</u>; and venture capital firms like <u>Unusual Ventures</u> who are building in-house expertise to help portfolio companies with developer marketing initiatives.



Read the full story on Forbes

But the practice of developer marketing is still confined to the small chambers of its current practitioners, who typically reach their Developer Marketing role through three common routes:

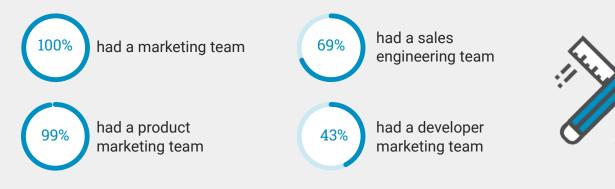
- Developers who found a knack for building developer communities and transitioned into an external, developercentric role;
- B Engineers who had the combination of being technical and being great communicators, and so their day-to-day tasks pulled them more and more towards developer relations; and
- Product-centric marketers who found themselves interacting with their company's technical audiences, such as external developers, their resellers' engineering staff, etc.

And while roles specifically tailored for Developer Marketing are starting to pop-up, they are still few and far between. Even for the drastic progress that Developer Marketing has made in the last few years, the number of Developer Marketing roles is still dwarfed by the number of "traditional" marketing roles such as Marketing Managers or quota-carrying roles such as Sales Engineers. So as far as the category has come, the broader world is still coming to terms with accepting and understanding what Developer Marketing exactly is and how a developer community affects a company's bottom line. In short, Developer Marketing is still in a nascent stage with significant room for growth, market education, and market adoption.

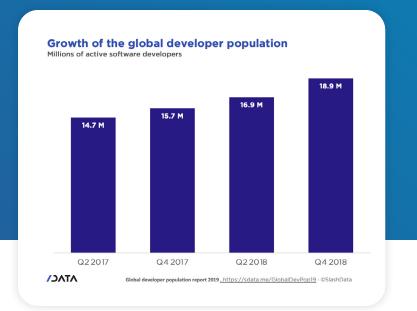
The broader world is still coming to terms with accepting and understanding what Developer Marketing exactly is and how a developer community affects a company's bottom line

Despite its success, Developer Marketing is still in its nascent stage

From a random sample of 70 software companies:



Key Trends Driving the Need for Developer Marketing



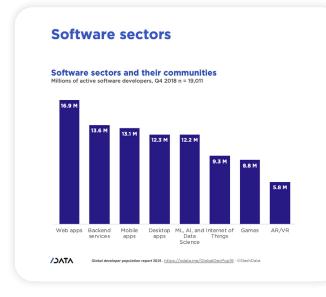
The undercurrent of more developers coming:

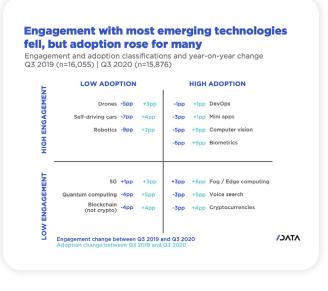
If we extrapolate the current growth rate outwards, we can expect to see at least 21 million developers by the end of 2019 and possibly upwards of 23 million.

45 million developers globally in 2030.

Source: 2019 State of Developer Economy Report by SlashData

The undercurrent of more innovation and software products coming:





Chapter 2



The Aches of Category Creation

While in its nascent stage, the Developer Marketing category has several areas that could be further refined and matured.

Several articles and books are written on this topic, namely SlashData's <u>Developer</u> <u>Marketing: The Essential Guide</u>, but in this eBook we'll categorize developer marketing's refinement areas into three (3) groups:

- The practice of developer marketing what do we do and what are our KPIs?
- Improved stakeholder and organizational acceptance
- Tools and technologies that practitioners need for success

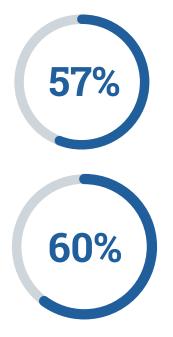
In this eBook, we will concentrate on helping *current* developer marketers improve their stakeholder's understanding of the developer marketing role, specifically by helping current developer marketers articulate why developer marketing is important, the problems it solves, and the opportunities it helps organizations capture. We also introduce concepts and best practices on how current developer marketers are attempting to solve some of their most pressing problems today.

Why is developer marketing important?

Based on <u>Stack Overflow's 2020 Developer Survey</u> of 65,000 developers – and probably confirmed anecdotally by your Sales Team – today, 57% of developers exert a great deal of influence over technology purchases within their organization. And a <u>2017 Developer Marketing Survey by Evans Data</u> places developers' purchase influence as high as 95%. Simply put, a majority of technology purchasing decisions are influenced or even made exclusively by a developer or a technical team. Long gone are the days when developers were expected to implement technologies after the buying and evaluation process were made. In fact, another survey by DeveloperMedia suggests that <u>60% of developers</u> have the ability to approve or reject a technology purchase.



In short, developers are not only influencing buying decisions, but in many instances actually control the budget to make the purchase decision. So if you're a B2B software company looking to increase your product's adoption, it's simply not tenable to continue ignoring developers and technical SMEs during the marketing and selling process.



stack overflow

65,000 developers stated that **57% of them** exert a great deal of influence over technology purchases within their organization

:: DeveloperMedia

748 developers stated that **60% of them** have the ability to approve or reject a technology purchase

And if you reflect on why this trend is happening, it makes sense. Why? Because after a buying decision is made, developers are typically the ones responsible for *implementing* the purchase decision. They are the ones that intimately understand how the purchased technology will fit within an organization's existing technology stack or how the technology will influence the end user's product experience. They are the people who take an organization's vision and build it into a reality.

If a developer doesn't like your product, doesn't know who to contact if they need support, isn't well-trained in your product, or can't access your documentation — you're ignoring a key influencer in the buying decision and are ignoring the people responsible for ensuring your product's success. So getting developers onboard early, educating them on your product, and supporting them throughout your product's implementation are critical to ensuring that your product reaches its full potential. Developers are the people who take an organization's vision and build it into a reality.





And that's if you even reach the developers in the first place. As more software companies adopt a product-led growth strategy, they are discovering that their products need to be easier to try and use — which means having better self-service and try-before-you-buy programs that have less dependency on a live sales demo. And of course, developers are allergic to speaking with sales teams, so if you're trying to sell a product that will involve a developer in the purchasing decision, gating your product behind a sales call will alienate developers and ultimately stunt your product's growth potential. Finally, when you do make the sale, an unhappy and unengaged developer community will eventually stunt the growth of your product — and may even result in early customer churn.

Now that we've established that developers are a growing and important step to your product's success, and introduced the pitfalls to ignoring developers in your marketing and sales efforts, in the next section we explore the common problem areas faced by developer marketers and how developer marketing is adding value in each situation. As more software companies adopt a product-led growth strategy, they are discovering that their products need to be easier to try and use.



Chapter 3

The 5 Benefits of Developer Marketing

1. Developer Adoption

In the most pragmatic interpretation of what developer marketing achieves, it is that it helps increase the number of developers using your product. Now we all know that developer marketing is more nuanced than just increasing the number of developer sign-ups, but to our stakeholders and our stakeholders' bosses, developer adoption is one KPI that they can understand and quantify. And so as much as we don't want to anchor the success of our developer marketing efforts on a single KPI like "# of new developers signed," ignoring and not improving this KPI (or not having a plan on how to improve the KPI) will ultimately reflect poorly on our developer marketing efforts.

Developer adoption can be interpreted as either the # of developers sign-ups, but it can also mean the level of which our product is *used* by our developer community. In this section, we'll refer to developer adoption as the # of developer sign-ups. In a later section, we'll cover developer usage.

To increase developer adoption, there are **two main challenges we need to resolve:**

- Provide the second seco
- Increase, as much as appropriate, the context that developers have when using or testing our product.

Developer marketing helps increase the number of developers using your product.

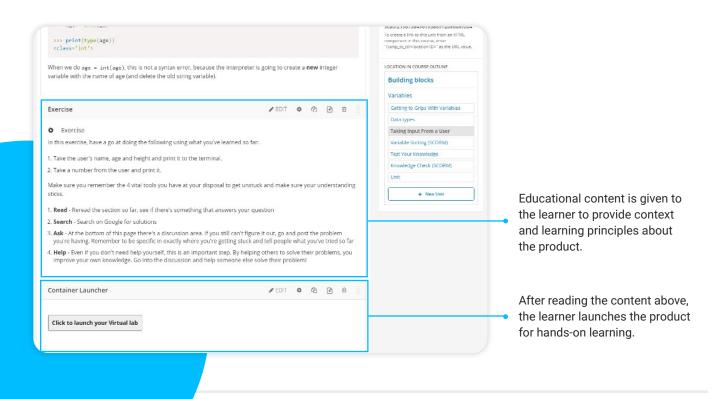




By friction, what we're referring to is the level of effort a developer needs to exert to work on our product. A developer should be able to reach a live, hands-on version of your product with as little effort as possible. This is especially an issue if your product requires a multi-step installation process or is a desktop-installed application, where by the time the developer has installed your product, their interest (initially high) has flattened. Or worse, the developer encounters an error during the installation process which obviously reflects poorly on your product (and may altogether prevent the developer community's broader adoption of your product). In either scenario, your installation process is creating friction between developers and your product.

For SaaS or web-based applications, this friction is lower because developers can launch your product directly from their web browser. But product trials are typically built for sales and marketing purposes, with nontechnical audiences in mind, and without the technical walkthroughs that a developer may expect or need. So if your product is SaaS or web-based, developers are likely experiencing low levels of friction to reach your product — but have low- to zero-levels of context in terms of how to use your product.

Today, best-in-class developer marketers are providing their developer communities with educational product content that has easy-tolaunch versions of their product embedded inside the educational experience. Their goal is to provide interactive product learning experiences that includes educational training content with immediate access to live, hands-on versions of the product. This way, developers are learning *and* using it simultaneously — leading to better rates of developer adoption.



2. Developer Success

Another area where developer marketing adds value is in helping developer communities be more successful with your product. Traditionally, this meant using products like GitHub Pages, Read the Docs, Tettra, Confluence or Apiary to host and distribute documentation. Documentation products are an essential component of any developer marketing initiative because they provide the basic foundation that developers use to begin understanding how to work with your product.

Documentation products provide the basic foundation that developers use to begin understanding how to work with your product.

Developer Documentation Page API Blog Early A	Access Support Q Search
API	Reference Webhooks Guides Libraries
Getting Started	Overview
i. <u>Overview</u> ii. <u>Authentication</u> iii. <u>Repositories</u>	Getting started Basics of authentication Discourses for a user
iv. <u>Issues</u> v. <u>Conditional requests</u> Let's walk through core API concepts as we tackle some everyday use cases.	Discovering resources for a user Managing deploy keys Using SSH agent forwarding
Overview Most applications will use an existing wrapper library in the language of your choice, but it's	Rendering data as graphs Working with comments
important to familiarize yourself with the underlying API HTTP methods first. There's no easier way to kick the tires than through cURL.	Traversing with pagination Building a CI server
Hello World Let's start by testing our setup. Open up a command prompt and enter the following command:	Delivering deployments Automating deployments to integrators Best practices for integrators
<pre>curl http://api.developer.com/zen Keep it logically awesome.</pre>	API Status: good
The response will be a random selection from our design philosophies.	0

These documentation products, however, act more as Wikis or as a knowledge base – and don't have the feedback loops that provide developer marketing departments with deeper insight into how their developer communities are doing. For example, a simple documentation page won't help answer questions like:

- What parts of my product are developers learning most about?
- What parts of my product are developers ignoring?
- 3) What parts of my product are developers talking most about?

So while documentation tools provide a body of knowledge, they don't have the feedback loops that developer marketing teams need to be truly effective.

The next generation of developer documentation includes interactivity, thus providing developer marketing departments with the feedback loops to better understand how to help their developer communities succeed. These feedback loops are also used by product teams to inform them on how satisfied developers are with their product, areas of the product that the developer community is struggling or thriving with, and provides a channel for feature requests. Over time, this helps to drive the developer community's success with a company's product.

Ways to add interactivity to your developer documentation



Surveys



Short quizzes



Multiple-choice questions



Open-ended questions



Video



Instructor grading



Peer graded questions



Hands-on product trials



Community discussions

3. Developer Usage

When it comes to developer adoption, some would say that increasing the # of developer sign-ups is a vanity metric — and that developer *usage* is what truly matters. In essence, that you would rather have 100 very active users instead of 1,000 inactive users. The reality is not a binary, one-or-the-other decision. In fact, increasing the # of developer sign-ups *and* improving developer usage are both important because they measure the success of different parts of a company's developer marketing program. In this section of the eBook, we discuss the obstacles inherent in improving developer usage and what some developer marketers are doing to circumvent these obstacles.

Once a developer is aware of your product and has signed up for access, you've succeeded in acquiring a developer sign-up, but the journey of driving usage has just begun. To drive developer *usage*, you must:

Increasing the number of developer signups and improving developer usage are both important because they measure the success of different parts of a company's developer marketing program.

- Reduce friction (once again);
- Provide context (once again); and
- Give incentives.

You'll recognize that obstacles 1 and 2 (reduce friction and provide context) are identical to the obstacles we encountered in the Developer Adoption section. These will be recurring themes throughout our quest to improve developer marketing. We've only skimmed the surface of these two themes in this document, but we'll do separate write-ups on both topics in follow-up pieces.

To reduce friction to drive developer sign-ups and increase developer usage, the solution is identical: you want to provide a version of your product that requires no installation and can launch in seconds. We won't repeat the discussion of that, just refer back to the <u>Developer</u> <u>Adoption section</u> in the eBook.



Key Takeaways from the Developer Adoption Section

- The # of new developer sign-ups is a key metric for stakeholders
- 2 Two main drivers of developer sign-ups: reduce friction and increase context
- Today, best-in-class developer marketers provide their communities with
 1-click access to their products (reduces friction) within educational
 experiences (increasing context)

When increasing developer usage, however, the obstacle of providing context is slightly different when compared to providing context during developer adoption. In developer *adoption*, providing context means surrounding a hands-on product trial with educational content — this way, developers can learn and use your product simultaneously. In the context of developer *usage*, however, "provide context" means that when developers launch your product, the product should be in a state where the product's feature set and value are easy to experience.





TTF... what?

TTFHW means "time to first hello world." It is a common acronym used in developer marketing circles to refer to the time it takes for developers to experience a product's value. The lower the TTFHW, the better.

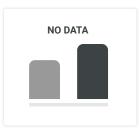
Today, when developers launch your product, they're often greeted with a blank slate — a product that has no data, no prior configuration, etc. Since developers are launching your product as a blank canvas, they need to upload data (to see reports and run queries) and configure the product (to have it perform appropriately) before they can experience your product's value and see it perform. Today, the most innovative developer marketing teams are providing versions of their product pre-configured and pre-populated with data — thus providing the context that places your product in its best light, improving developer usage, and reducing TTFHW times.

The third obstacle in driving developer usage is incentives. What this means is that developer marketing departments should give their developer communities nudges and incentives to continue increasing their product knowledge and product usage. These nudges are optional, but they do provide an additional, positive pressure for your developer community to deepen their understanding of your product.

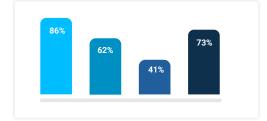
Solving the Blank Canvas Problem

Without pre-loaded data and prior configuration, your product's value is harder to experience. With pre-loaded data and proper configuration, however, it comes to life.

Before

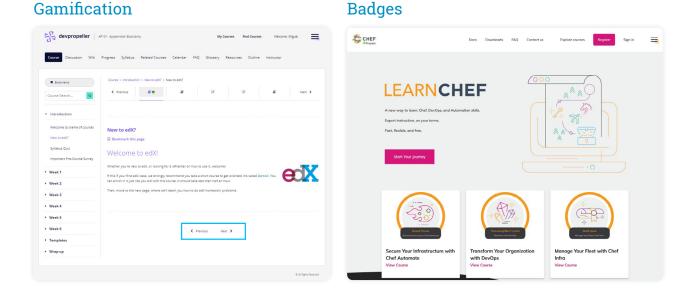


After



The 3 Types of Incentives: Gamification, Badges, and Certifications

Nudges and incentives can be performed and given through gamification, badges, and certifications. Gamification can be something as simple as having a progress tracker above a course to let developers know the time remaining before a course is completed. Badges are issued icons that developers receive upon completing a course — which they can then share on their social media profiles to showcase their competency level with your product. And finally, certifications are verifiable documents that prove a developer's accomplishment and are often associated with a longer, more rigorous learning experience.



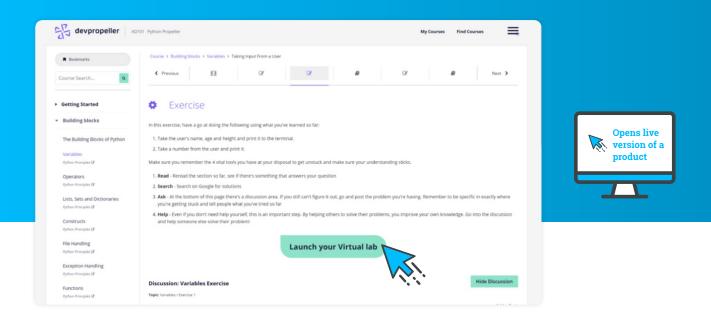
Certification



4. Lowering Support Costs

Just like your customers, your developer community will also require support. And when compared to traditional customer support questions (e.g. "I need to reset my password."), your developer community's questions will be more technical in nature (e.g. "The API isn't returning the expected result.").

Using customer support terminology, a developer community's questions will require, on average, Tier 3 level support. And Tier 3 level support is traditionally provided by higher-cost resources such as sales engineers, product managers, or even developers. What this means is that as your developer community grows, the cost to support them will grow (and result in unexpected demands on critical resources like software engineers or product managers).



Since your product is constantly evolving and innovating, ongoing developer support costs will never be zero. But in an ideal scenario, once your developer advocacy team discovers a common issue that developers are having trouble with, they will build a hands-on course that addresses the issues that your developer community is having with your product/platform. For example, if developers are constantly asking questions on your reports API, your developer marketing team can create course content that educates them on your API's reporting capabilities. For best practice, embed a hands-on virtual training lab (like in the example above) alongside the course content to increase learner retention and increase the probability of lowering your developer support costs.

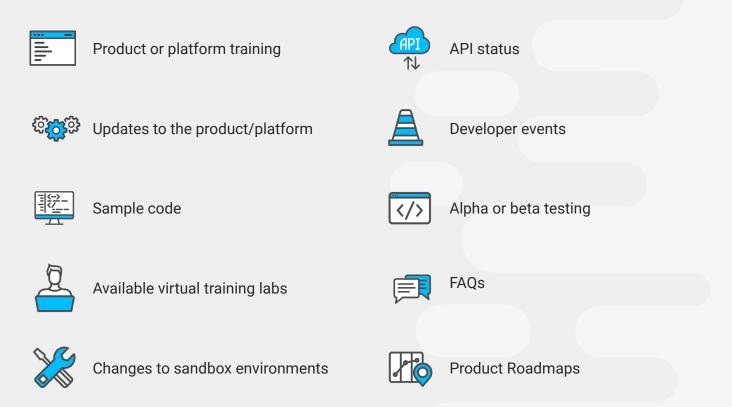


5. Orchestrating Activities with Marketing

As developers adopt and use your product, orchestrating hand-offs and communications with your marketing and sales departments will become instrumental in driving developer success. For example, what communications should developers get from your company within 2 weeks of signing-up for your product? How do you get a single developer to evangelize your product within the rest of their organization? And when is the appropriate time for your sales team to reach out to the organization about a possible license purchase?

These are questions that are answered through the collaborative effort between developer marketers (who own the relationship with developers), traditional marketers (who own the relationship with the brand), and sales (who own the customer relationship). Every organization will send different material to their developers, but below is a checklist of typical items you may want to consider communicating to your developers. As developers adopt and use your product, orchestrating hand-offs and communications with your marketing and sales departments will become instrumental in driving developer success.

Items to communicate to your developers:

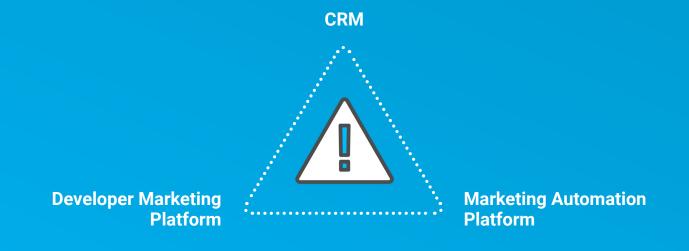


If all goes as planned, your product's adoption within a customer's technical staff reaches a tipping point that it becomes appropriate for your sales team to contact the prospective customer about a potential license purchase. And similar to how every organization will send different marketing material to their developers, each organization will want to reach-out to prospective customers at different trigger points. Below are examples of potential triggers that may prompt your sales organization to contact a prospective customer for a license purchase, or to approach an existing customer for a license upgrade or training package purchase.

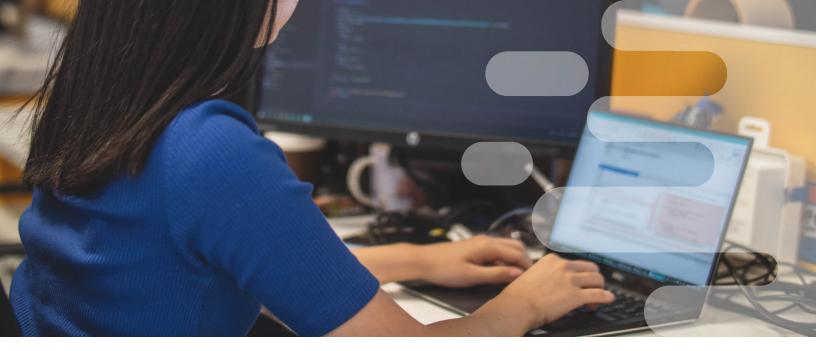
Each organization should want to reach out to prospective customers at different trigger points.

Potential triggers prompting a sales team's action

Different organizations will send different materials to their developers based on what their CRM, Developer Marketing Platform, and Marketing Automation Platform are saying. Below are 5 examples of events that may prompt your sales organization to contact a prospective customer.







Chapter 4

For Another Day: Building Broader Market Understanding

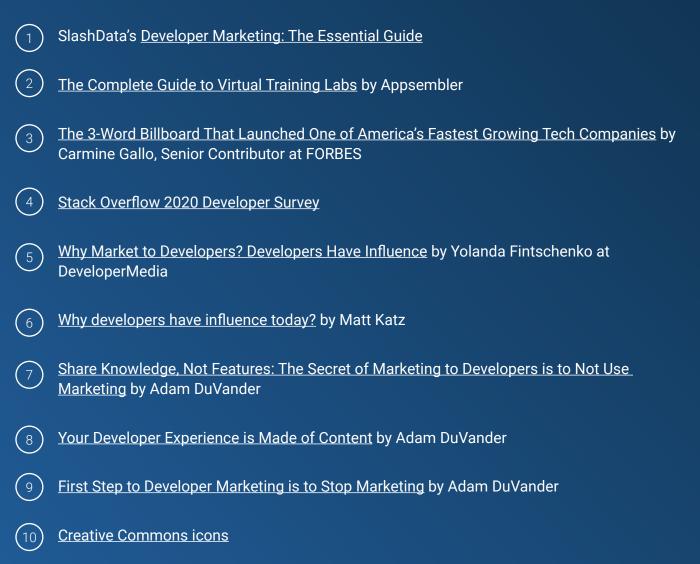
In this eBook, we've covered Twilio's "Ask Your Developer" campaign, several facets of developer marketing, and introduced concepts on how developer marketers are advancing the practice of developer marketing today (namely through reducing friction and increasing context). One area that we did not cover in this eBook, however, is the challenge of building broader stakeholder understanding within an organization that currently *does not have* a Developer Marketing initiative. Today, these companies are probably using an ad-hoc team of sales engineers, support representatives, and product managers who collectively help developers become successful with the organization's product — but nobody actually owns the relationship with the developer community.

In the scenario outlined above, the company faces the challenge of describing, creating, and structuring the Developer Marketing role: what does the role do, how do you go about creating budget for the role, and what are typical KPIs that the role is held responsible for. Additional pieces and tools will be written and released on these topics in the months to come.

One area that we did not cover in this eBook, however, is the challenge of building broader stakeholder understanding within an organization that currently does not have a Developer Marketing initiative.



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Empower developers to build

Appsembler is transforming how companies interact with their audiences and unleashes the impact of education to build a more empowered world. Our solutions are driving the world's knowledge transformation forward by uniting traditional learning experiences with the power of immersive, hands-on environments. **Appsembler for Developer Marketing** aligns marketing with the developer persona and enables organizations to build hands-on, educational product experiences for its developer community.

